



## **A Feasibility Study of Implementing Regional Transportation and Uniform School Calendars**

*Presented to Governor Dannel P. Malloy  
November, 2011*

*Acting as One*  
[www.rescalliance.org](http://www.rescalliance.org)

**The RESC Alliance**  
**Connecticut's Alliance of Regional**  
**Education Service Centers**

*Acting as One*

**A Feasibility Study**  
**of Implementing Regional**  
**Transportation and Uniform Regional**  
**School Calendars**

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**Prepared by:** The RESC Alliance

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# Feasibility Study: Regional Transportation and Uniform Regional School Calendars

**Public Act 11-48 An Act Implementing Provisions of the Budget Concerning General Government State Funds Distribution Task Force** requires the RESC Alliance to study issues relating to the feasibility and implementation of regional school transportation services and a uniform school calendar and to report its findings and recommendations to the governor. The RESC Alliance applauds this legislative effort to find cost savings.

While it would appear that a uniform common calendar and a regional transportation system should be easily supported and embraced across the state, this study illustrates the considerations and complexities that must be addressed over time to achieve these goals. Connecticut is “the land of steady habits.” As such, our longstanding tradition and support for local control, allowing school boards to act independently to serve only their community, will prove to be an obstacle in achieving these goals. It will be necessary to raise the awareness that regional transportation and calendar alignment will result in cost savings without undermining local autonomy.

In addition, the competition for resources between the local boards of education and municipalities becomes a growing challenge as funding becomes increasingly scarce. In order for school boards to support these necessary changes, they will need assurance that any cost savings will remain in the board of education’s budget to support the efforts in the classroom to raise student achievement.

The alignment of school calendars across regions or statewide is the necessary pre-cursor to the development and success of a regional transportation system. Achieving the goal of a uniform common calendar that is supported by local boards of education and teachers’ unions will require at least a three-year phase-in strategy allowing school districts to solve any contractual and/or local community constraints. This will create a long-standing positive solution embraced by the local community.

A similar phase-in strategy will be required to achieve a coordinated regional transportation system. Many contiguous districts use different vendors, own their own busses, and have unionized drivers as well. The phase-in strategy will allow for the alignment of contract expiration dates for contiguous districts to bid transportation services together.

Additionally, boards of education will need to address policy implications, i.e. restricting buses from crossing town lines, where buses are parked, time students allowed on a bus, etc. This will free up districts to provide more regionalized student transportation services.

Based on the data collection and analysis regarding both issues, it is our recommendation that:

- Calendar alignment guidelines are established, including the three major vacation weeks in December, February, and April and the establishment of at least one common professional development day in October, coordinated through the RESC Alliance and designed to address shared professional development needs. The Connecticut Technical High School System (CTHSS) should also implement the statewide calendar alignment guidelines and participate in regional professional development initiatives.
- A coordinated student transportation system be developed, focused on an effort between and among contiguous districts delivering students to and from technical schools, magnet schools, vocational-agricultural schools, and out-of-district special education schools.
- Contiguous districts are provided incentives to cooperatively secure transportation services and align board policy. Using a common bid template and recommended policy revisions, districts address the barriers that have limited their access to regional transportation solutions and related savings.

Although this information/issue is not new, this has been an informative process, and the RESC Alliance has worked diligently to analyze these challenges. We now have a greater appreciation for the depth of the transportation and calendar problem and how splintered the state is around these issues. Attached is the full review, as well as supporting data with more specific recommendations.

As a RESC Alliance, we look forward to solving regional calendar issues that are sensitive to community values and aiding in transporting students in a more cost effective manner.

# Feasibility Study: Regional Transportation and Uniform Regional School Calendars

## Introduction

**Public Act 11-48 An Act Implementing Provisions of the Budget Concerning General Government State Funds Distribution Task Force** creates a ten member task force to study the distribution of state funds to municipalities, including public and nonpublic school transportation grants or reimbursement. The act requires the RESC Alliance to study issues relating to the feasibility and implementation of regional school transportation services and a uniform school calendar and to report its findings and recommendations to the governor.

### **The RESC Alliance: Connecticut’s Alliance of Regional Educational Service Centers**

The Regional Education Service Centers (RESCs) were created more than 40 years ago by legislative mandate to help districts communicate and collaborate. A formal “alliance” of the six RESCs in Connecticut was established to create a coordinated infrastructure for statewide delivery of initiatives and programs. The RESCs are not for profit, public education agencies whose main purpose is to provide programs and services to Connecticut public schools. The RESCs cost efficient, cooperative efforts, designed to save money for Connecticut school districts, have enabled districts to expand services beyond what they could have accomplished alone. Each RESC is:

- Locally governed by member schools’ Boards of Education
- Cost effective in delivering programs and services to the school districts such as professional development, special education schools and transportation
- Committed to helping local school districts improve teaching and learning
- Responsive to local needs which lead to interdistrict opportunities
- Flexible in creating, adapting or eliminating programs which serve the local school districts

The RESC Alliance also works closely with state agencies, including the Connecticut State Department of Education (CSDE) to assist in the design and implementation of statewide initiatives and projects such as the federal *Enhancing Education Through Technology* (EETT) grant of the Elementary and Secondary Schools Education Act, Connecticut’s teacher induction program, the *Teacher Education and Mentoring Program* (TEAM), and the *Connecticut Accountability for Learning Initiative* (CALI).

The RESCS are also instrumental in obtaining and administering federal grant funding and keeping districts abreast of new federal and state mandates and best practices through:

- Cost effective and competent management in a public context
- High quality programs for reasonable public expenditure
- Dependable delivery system
- Strong communication networks with local school systems and communities
- Successful implementation of legislatively assigned tasks

## Background of the Study

In accordance with **PA 11-48, An Act Implementing Provisions of the Budget Concerning General Government State Funds Distribution Task Force**, the RESC Alliance began the formal process of studying the feasibility of implementing uniform regional school calendars and transportation services. Initial discussions began in 2009 with the creation of the *Smart Growth Task Force*, a legislative committee that identified a number of initiatives that would potentially result in cost savings to local school districts and municipalities and lessen property tax burdens.

In January, 2010, in support of the work of the *Smart Growth Task Force*, the Municipal Opportunities and Regional Efficiencies (MORE) Blue Ribbon Commission was formed to continue to explore opportunities for regional collaboration and increased cost efficiencies and to make recommendations for legislative action to the 2010 session of the Connecticut General Assembly. Comprised of 45 Democratic members of the House of Representatives, as well as representatives of municipalities, regional organizations, education, business, unions and nonprofit organizations, the Commission met throughout the Spring of 2010 and addressed issues including multi-town collaboratives, Board of Education functions, regionally-based organizations, collective bargaining, mandates, revenue source, healthcare, and state grants.

The MORE Commission proposed four key findings as a result of Phase I of their work:

- Regionalism is Common Sense
- Revenue Streams are Essential
- Relief from Unfunded State Mandates Will Assist Towns and Boards
- Restructuring State and Local Government is Key to Solving the Budget Crisis

The MORE Commission was comprised of six committees, including the Board of Education Functions. In March, 2010 the Board of Education Subcommittee submitted a report that included the following short term recommendation:

“Develop concept and pilot program to allow Regional Education Service Centers to handle transportation for districts and receive transportation grant for distribution, hold the towns harmless if the program does not work for them and provide incentive grant for participating towns.” The subcommittee further recommended the exploration of “efficiencies to be achieved through statewide school calendar or a regional school calendar.”

An additional outgrowth of the initial work of the MORE Commission was the creation of the *Ad Hoc Committee to Study Educational Cost-Sharing and Choice Funding*. This committee, formed by the Connecticut State Department of Education, was co-chaired by the Chairman of the State Board of Education and the Commissioner of Education and included business, educational and community leaders. During these meetings, discussion arose regarding the costs of transporting students to our public schools. It was noted that over \$270,000,000 is spent annually on the transportation of students to public schools and special education facilities. In addition, discussion centered on the fact that, currently, most school districts in Connecticut has an individual transportation contract. This discussion about transportation led to discussion about the feasibility of a uniform school calendar. The group proposed that the creation of a uniform (common) school calendar may create opportunities for increased regional collaboration in not only transportation, but also in regional professional development opportunities and other possibilities for greater collaboration among districts that would result in greater cost efficiencies.

During these committee meetings, representatives from the RESC Alliance offered to assist the committee and the State Department of Education in the collection and analysis of district data across the state. As a result, the RESC Alliance was asked by the Ad Hoc Committee, through the Commissioner of Education, to facilitate regional discussions in each of the RESC regions to and collect and analyze data on the current student transportation delivery system and the transportation needs of their region, as well as the feasibility of a uniform school calendar.

The Governor and members of the General Assembly recognized the importance of the data collection and analysis to inform future decisions regarding regional transportation and uniform school calendars. As a result, Bill 1241, section 185 was proposed and ultimately passed as **Public Act 11-48 An Act Implementing Provisions of the Budget Concerning General Government State Funds Distribution Task Force** which included the requirement that the RESC Alliance study issues relating to the feasibility and implementation of regional school transportation services and a uniform school calendar and to report its findings and recommendations to the governor. Implementation of a uniform regional school calendar is seen as a critical component to the development and success of a regional transportation system.

## Data Collection and Analysis

In December, 2010 the RESC Alliance made a presentation to the *Ad Hoc Committee to Study Educational Cost-Sharing and Choice Funding* and offered to collect data from local school districts across Connecticut regarding their transportation contracts, as well as information about individual districts' school calendars in order to study the feasibility of implementing uniform regional school calendars. Early in 2011, the six RESC Executive Directors met with the Commissioner of Education to further define the study and to refine the focus of the data collection process. Prior to the request from the ad hoc committee and the Commissioner, the regional education service centers had already begun gathering data about transportation services, as well as about other areas that could potentially be developed and evolve as regional collaboratives. With the passage of PA 11-48 in July 2011, the scope of the effort expanded and the RESC Alliance began the feasibility study as set forth in the act. A RESC Alliance committee was formed, comprised of representatives from each of the six RESCs, in order to develop the methodology for the study, including the processes for data collection and analysis.

### **Transportation:**

The committee identified the following five key questions that would be asked of local school districts across the state.

1. Who is your transportation contractor?
2. When does your contract end?
3. Who owns your buses and/or vans?
4. Does your contract with the school bus contractor specify that your school system must use the contractor for special education runs?
5. Is the bus contractor required to house the vehicles in your district?

Based on the composition of the local school district, answers to the questions were obtained from various school district officials, including transportation coordinators and school business managers. The results were compiled in a spreadsheet representing the statewide picture of transportation services including contract end dates, names of bus companies/contractors, owners of vehicles and where vehicles are housed. (See Appendix A)

An analysis of the responses shows that there appear to be opportunities for contiguous local school districts to bid contracts together, as contracts expire at the same time. In addition, if some local school districts were to extend contracts ending in 2013 by one year for a termination date of June, 2014 then the number of contiguous towns that have a possibility of bidding together increases.

Although there is the opportunity to start such a process for the 2012-13 school year, the bidding process is a long and arduous one. Bidding with other school districts would require agreement at both the local and state level on numerous issues such as 1) which town or towns' busses would be housed for tax revenue purposes, 2) the elimination of existing local board of education policies stating a school bus may not cross town lines, and 3) the ability of regional bidding to supersede any local board of education or municipal charter that deals with bidding and/or school transportation. For this reason, we recommend a phase-in strategy to implementing changes.

With further study, it is possible to realize the goal of increased cost savings. Vendors would be able to offer more competitive pricing due to the volume of a multi-district contract, thereby allowing them to consolidate staff, consolidate repair and storage facilities, and cross town lines (which is not currently allowed by local statutes).

Districts could also benefit by installing tracking software in busses and vans. Many of the RESCs have installed this type of software, which has resulted in lower fuel costs, improved customer service, and increased accountability.

There are additional considerations to be explored in order to determine if additional cost savings can be achieved as represented in Appendix B.

### **Uniform Regional School Calendars:**

The six RESCs met with the superintendents and representatives from local boards of education in their respective regions to request information, determine current practice and to assess local needs in order to explore the feasibility of implementing a uniform regional school calendar. It is important to note that this work has been ongoing and implemented in varying degrees in each of the regions prior to the commissioning of this study.

The goal of developing a regional calendar is to try to reduce additional costs to each school budget. There will be two immediate savings that will take place if a uniform calendar is adopted:

- Reduced regional transportation costs - All districts within a sub-region typically send a small subset of students to technical high schools, magnet schools, charter schools, and special education outplacements. With calendar alignment, these districts will be able to provide collaborative transportation and thereby putting less busses on the road, less often.
- Regional professional development - Meaningful professional development requires a school district to offer a number of training opportunities to meet the needs of the various disciplines and certifications. By regionalizing professional development days, each town can save on some costs. Specialized professional development opportunities can be provided regionally and collaboratively to all teachers. Districts expressed interest in sharing some, but not all, professional development days.

In all regions, financial implications, transportation, scheduling and shared professional development resources were seen as benefits. In some regions, the local RESC has developed a calendar for the districts in their region to use as a template in building their own. In other regions, workgroups comprised of several superintendents have convened to develop a proposed draft of a uniform regional school calendar. It is interesting to note that only less than half of the respondents have had previous discussions with their Boards, staff and families on this topic.

(A list of the school openings, closings, and holidays for all Local Education Agencies for 2011-2012 can be found in Appendix C.)

## Recommendations

Based on this study, the committee believes that greater economies of scale can be realized by further exploring some key areas:

- The RESCs should begin (or continue where this has begun) working with districts in their region to align expiration dates of contiguous districts in order to regionally bid transportation contracts.
- For districts that want to do their own transportation bidding and contracts, the RESC committee should develop a common bid template and recommended board policies for the local districts to use.
- The CT Technical High School System should align with the uniform regional calendars. This will provide an opportunity to explore how the routing of student transportation can be accomplished in a more cost effective manner.
- Calendar alignment guidelines should be developed statewide and considered regionally, sensitive to local religious and cultural values, i.e. Three Kings Day, the Jewish holidays, etc. They should also include regional professional development opportunities.
- In addition to transportation issues and shared professional development opportunities, additional benefits of a uniform school calendar should be identified.

## Appendices

### APPENDICES INDEX

- A. Summary Transportation Data
- B. Transportation Guiding Questions
- C. School Openings/Closings 2011-2012

## All Transportation Contracts Expiration by year

DISTRICT	CONTRACTOR	EXPIRATION DATE	BUSES OWNED	SPECIAL ED	REGION	END YEAR
		<u>2012 EXPIRATION DATE</u>				
Berlin	New Britain Transportation	6/30/2012	Contractor	can use alternate for out of district	CREC	2012
East Hampton	Nichols	6/30/2012	Contractor	SPED included but can use alt transp. services	LEARN	2012
Ellington	First Student	2012	Contractor	District operates sped vans	CREC	2012
Enfield	Smyth Bus	6/30/2012	Contractor	can use alternate	CREC	2012
Granby	M&J Bus	6/30/2012	BOE	can use alternate	CREC	2012
Litchfield	All Star	6/30/2012	Contractor	No	ED Conn	2012
Manchester	First Student	2012	Co. furnishes equipment registered to town	separate contract for out of district	CREC	2012
Milford	Durham School Services	8/30/2012	Contractor	yes	ACES	2012
New Britain	Town + Country annual	6/30/2011	Contractor	SPED	CREC	
New Canaan	Dattco	6/30/2012	Contractor	New Canaan uses its' own STVs for special education transportation	ED Conn	2012
Newtown	34 owner operators, MTM Transportation for special needs	34 Operators 6/30/12, MTM 6/30/14	34 individual operators, MTM special needs	No. Can use alternate for out of district	ED Conn	2012
Norwalk	ECS Trans - (Type II local & OOD); People to Places -(Type II OOD)	6/30/2012	Contractor		CES	2012
Somers	First Student	2012	They do	No	CREC	2012
Stonington	First Student	6/30/2012	Contractor	in-town sped; can use alt for out of town SPED	LEARN	2012
Vernon	First Student	2012	Company furnishes equipment registered to town	can use alternate	CREC	2012
Waterford	Laidlaw/FS	6/30/2012	Contractor	incl. SPED	LEARN	2012
Wethersfield	Access Transportation for outplaced students and in district special ed students who need lift vans	6/30/2012	Contractor	Access Transportation for outplaced students and in district special ed students	CREC	2012
Wilton	First Student	6/30/2012	Contractor	No	CES	2012
		<u>2013 EXPIRATION DATE</u>				
Andover	Nichols	6/30/2013	Contractor		EASTCONN	2013
Clinton	First Student	6/30/2013	Contractor	can use alternate transp	LEARN	2013
Colchester	M & J	6/30/2013	Contractor	LEARN provides special ed transportation	LEARN	2013
Danbury	Student Transportation of America	6/30/2013	Contractor	can use alternate for out of district	EC	2013
East Granby	Rainbow Bus	6/30/2013	Contractor	can use alternate	CREC	2013
East Lyme	Laidlaw/FS	6/30/2013	Contractor	can use alt transp for SPED	LEARN	2013
Farmington	M & J	6/30/2013	Contractor	Contract says M&J is their contractor for reg ed and sp ed	CREC	2013
Groton	STA	6/30/2013	Contractor	can use alt transp for sped	LEARN	2013
Guilford	STA	6/30/2013	Contractor	designated' SPED included but can use alt transp for SPED	LEARN	2013
Hampton	First Student	6/30/2013	Contractor		EASTCONN	2013
Hartford	LogistiCare Magnet Schools on City	6/30/2013	Contractor	Magnet Schools in city	CREC	2013
Marlborough	Nichols	6/30/2013	Contractor		EASTCONN	2013
Meriden	Hunter's; New Britain Transportation	6/13/2013	Contractor	special ed; regular ed	ACES	2013
Norwich -2 contracts	First Student	12/30/2013	Contractor	incl. SPED	LEARN	2013
Region 14	First Student	6/30/2013	Contractor	No	ED Conn	2013
Region 15	First Student	6/30/2013	Contractor	No	ED Conn	2013

## All Transportation Contracts Expiration by year

Region 8	First Student & Nichols	6/30/2013	Contractor	no	EASTCONN	2013
Ridgefield	Baumann & Sons Buses	6/30/2013	Contractor	Yes, for in-town Special Education	CES	2013
Stafford	M & J	6/30/2013	Contractor		EASTCONN	2013
Stratford	Durham School Services	8/1/2013	Contractor	No	CES	2013
Suffield	First Student	6/30/2013	Contractor	must use contractor but contractor can refuse	CREC	2013
Thomaston	Worhunsy	6/30/2013	Contractor	No	ED Conn	2013
Trumbull	First Student	6/30/2013	Contractor	No	CES	2013
Watertown	First Student	6/30/2013	Contractor	No	ED Conn	2013
West Hartford	First Student	6/30/2013	Contractor	separate contract with Specialty for out of district	CREC	2013
Wethersfield	Durham	6/30/2013	Contractor	Regular Ed students	CREC	2013
Willington	M & J	6/30/2013	Contractor		EASTCONN	2013
Windham	M & J	6/30/2011	Contractor	no	EASTCONN	2013
		<b><u>2014 EXPIRATION DATE</u></b>				
Avon	Dattco	6/30/2014	Dattco	in district - yes, out of district- no	CREC	2014
Bethel	First Student	6/30/2014	Contractor	No	ED Conn	2014
Bloomfield	First Student	6/30/2014	Contractor	can use alternate	CREC	2014
Bristol	First Student	6/30/2014	Contractor	This contract is for Regular Education and some SPED runs. We are free to bid out other in town runs as we so desire.	CREC	2014
Canaan	All Star	6/30/2014	Contractor	No	ED Conn	2014
Cornwall	All Star	7/1/2014	Contractor	No	ED Conn	2014
Coventry	M & J	6/30/2014			EASTCONN	2014
Darien	First Student	6/30/2014	Contractor	There is flexibility for new out-of-district and itinerant special ed transportation	CES	2014
East Hartford	First Student	6/30/2014	Contractor	separate contract for out of district	CREC	2014
East Haven	Durham School Services	8/1/2014	Contractor	yes	ACES	2014
Hartford	LogistiCare SPED	2014	Contractor	SPED	CREC	2014
Kent	All Star	7/1/2014	Contractor	No	ED Conn	2014
Ledyard	STA	6/30/2014	Contractor	can use alt transp for sped	LEARN	2014
Naugatuck	All-Star	6/30/2014	Contractor	out of town magnet and out of town sped	ACES	2014
Naugatuck	STA	6/30/2014	Contractor	in house reg ed and in-house sped and Kaynor tech	ACES	2014
New London	STA	6/30/2014	Contractor	can use alt transp for SPED	LEARN	2014
New Milford	All Star	6/30/2014	Contractor	No	ED Conn	2014
North Canaan	All Star	6/30/2014	Contractor	No	ED Conn	2014
No. Stonington	M&J	6/30/2014	Contractor	in-town sped; can use alt for out of town SPED	LEARN	2014
North Haven	M & J	7/31/2014	Contractor		ACES	2014
Old Saybrook	M & J	6/30/2014	Contractor	in-town sped; can use alt for out of town SPED	LEARN	2014
Portland	Nichols Bus	6/30/2014	Contractor	can use alternate	CREC	2014
Region 4	First Student	6/30/2014	Contractor	can use alt transp for SPED	LEARN	2014
Region 1	All Star	6/30/2014	Contractor	No	ED Conn	2014

## All Transportation Contracts Expiration by year

Region 10	Sikorski Bus Co & All-Star Transportation LLC	6/30/2014	They own all vehicles except three SPED mini buses owned by Region 10	No however we do use All-Star for some of our SPED runs	CREC	2014
Region 12	All Star	6/30/2014	District	No	ED Conn	2014
Region 13	Dattco	6/30/2014	leased by RSD #13 then DATTCO buys on June 2016	yes	ACES	2014
Region 6	All Star	6/30/2014	Contractor	No	ED Conn	2014
Salem	Laidlaw/FS	6/30/2014	Contractor	can use alt transp for sped	LEARN	2014
Salisbury	All Star	6/30/2014	Contractor	No	ED Conn	2014
Scotland	Savinos	6/30/2014	Contractor		EASTCONN	2014
Sharon	All Star	6/30/2014	Contractor	No	ED Conn	2014
Southington	New Britain Transportation	6/30/2014	Contractor	can use alternate	CREC	2014
Tolland	First Student	6/30/2014			EASTCONN	2014
Union	EASTCONN	6/30/2014	Contractor		EASTCONN	2014
Wallingford	Durham School Services	6/30/2014	Contractor	no	ACES	2014
Windsor Locks	Smyth Bus	6/30/2014	Contractor	can use alternate	CREC	2014
		<b><u>2015 EXPIRATION DATE</u></b>				
Ansonia	All-Star Transportation	6/30/2015	Contractor	yes, after the sped vehicles contracted with for are used	ACES	2015
Barkhamsted	Legeyt Transportaion	6/30/2015	Contractor	No	ED Conn	2015
Bozrah	First Student	6/30/2015			EASTCONN	2015
Brookfield	All Star	6/30/2015	Town	No	ED Conn	2015
Colebrook	First Student	6/30/2015	Contractor	No	ED Conn	2015
Cromwell	Dattco	6/30/2015	Contractor	must use contractor	CREC	2015
Derby	All Star	6/30/2015	Contractor	yes	ACES	2015
Eastford	Rukstela	6/30/2015			EASTCONN	2015
Enfield	Smyth Bus	2015	Contractor	can use alternate	CREC	2015
Griswold	STA	6/30/2015	contractor	no	EASTCONN	2015
Hamden	First Student	6/30/2015	Contractor	yes	ACES	2015
Madison	Durham	6/30/2015	Contractor	SPED included	LEARN	2015
New Britain	Dattco	6/30/2015	Contractor	No, separate vendor	CREC	2015
Norfolk	Whalen Transportation, Norfolk, CT	6/30/2015	Contractor	No	ED Conn	2015
Norwalk	First Student - (Type I)	6/30/2015	Contractor		CES	2015
Plainville	Dattco	6/30/2015	Contractor	yes	CREC	2015
Region 17	STA	6/30/2015	Contractor	incl. SPED	LEARN	2015
Region 18	M & J	6/30/2015	Contractor	incl. SPED	LEARN	2015
Region 5	18 different contractors	6/30/2015	owner-operated	yes	ACES	2015
Region 7	Dattco; Legeyt Transportation; Whalen Transportation	6/30/2015	Contractor	No	ED Conn	2015
Seymour	All Star Transportation	6/30/2015	Contractor	NO ---However,can go outside for SPED if company cannot meet needs	ACES	2015
Torrington	All Star	6/30/2015	Contractor	No	ED Conn	2015
Waterbury	All star Transportation for Special ed	6/30/2015	Contractor	no	ACES	2015
Weston	First Student	6/30/2015	Contractor	Weston self-operates both in/out town special ed runs	CES	2015
Westport	Dattco	6/30/2015	Contractor	In town SPED only	CES	2015
Windsor	Rainbow Bus	6/30/2015	Contractor	can use alternate	CREC	2015
Woodbridge	18 different contractors	6/30/2015	owner-operated	yes	ACES	2015
		<b><u>2016 EXPIRATION DATE</u></b>				
Bolton	First Student	6/30/2016	Contractor	can use alternate	CREC	2016

## All Transportation Contracts Expiration by year

Canton	Martel Bus Co, Canton	6/30/2016	Contractor	Yes, unless contractor is unavailable	CREC	2016
East Haddam	Nichols	6/30/2016	Contractor	SPED included	LEARN	2016
Easton/Redding/ Region 9	Dattco	6/30/2016	Districts lease vehicles with Dattco commitment to purchase them	No, we have the option to use outside vendors and do	CES	2016
Hartland	Legeyt Bus Service	6/30/2016	Legeyt Bus Service	No	CREC	2016
New Hartford	Dattco	6/30/2016	Contractor	must use contractor	CREC	2016
New Fairfield	Datco	6/30/2016	District	No	ED Conn	2016
Sherman	Datco	6/30/2016	District	No	ED Conn	2016
Winchester	Datco	6/30/2016	District	No	ED Conn	2016
Rocky Hill	New Britain Transportation	6/30/2016	New Britain Transportation Co.	No. We may engage another contractor for out-of-district special education transportation.	CREC	2016
Simsbury	Salter's Express	6/30/2016	Town owns buses, contractor owns vans	must use contractor but contractor can refuse	CREC	2016
South Windsor	First Student	6/30/2016	Contractor	can use alternate	CREC	2016
Stafford	M & J	6/30/2015	contractor	yes	EASTCONN	2015
Waterbury	Durham School Services for Regular Ed	6/30/2016	Contractor	yes	ACES	2016
Westbrook	First Student	6/30/2016	Contractor	can use outside	LEARN	2016
<b>DISTRICTS WITH THEIR OWN BUSING CONTRACTS OR IN NEGOTIATION</b>						
Ashford			X		EASTCONN	
Bethany					ACES	
Branford					ACES	
Bridgeport					CES	
Brooklyn					EASTCONN	
Canterbury					EASTCONN	
Chaplin					EASTCONN	
Cheshire					ACES	
Columbia	First Student	No dates			EASTCONN	
East Windsor	Smyth Bus	In negotiation	Contractor	no answer at this time - in negotiation	CREC	
Fairfield					CES	
Franklin					EASTCONN	
Glastonbury	Town of Glastonbury	n/a	BOE	n/a	CREC	
Greenwich					CES	
Griswold	STA	No dates			EASTCONN	
Hebron	First Student	No dates			EASTCONN	
Killingly			X		EASTCONN	
Lebanon	First Student	No dates			EASTCONN	
Lisbon					EASTCONN	
Mansfield	Durham Services & EASTCONN	Renewed yearly?			EASTCONN	
Middletown					ACES	
Monroe					CES	
Montville	Town owned		Town owned		LEARN	
New Haven					ACES	
Newington	Town of Newington	n/a	BOE	n/a	CREC	
North Branford					ACES	
Orange					ACES	
Oxford					ACES	
Plainfield			X		EASTCONN	

## All Transportation Contracts Expiration by year

Plymouth					ED Conn	
Pomfret					EASTCONN	
Preston	Town owned		Town owned	uses other transportation	LEARN	
Putnam			X		EASTCONN	
Region 11					EASTCONN	
Region 16					ACES	
Region 19	M & J				EASTCONN	
Shelton					ACES	
Sprague					EASTCONN	
Stamford					CES	
Sterling	First Student, Med-X				EASTCONN	
Thompson			X		EASTCONN	
Voluntown					EASTCONN	
West Haven					ACES	
Wolcott					ACES	
Woodstock					EASTCONN	

## Appendix B

### Transportation Guiding Questions

#### I. Bidding Multiple Towns Under One Bid

- Coordination of start/end times
- Ability for vehicle to cross town lines
- Calendar alignment
- Tiers-Length of School Day – Elementary, Middle, High School
- Athletics/extracurricular activities - pros and cons
- Length of time on bus - policy implications
- Opting out of a bus - consequences to other towns if coordinated busing
- Hourly, daily or a combination of rates for the bus
- Average age of fleet - what is acceptable?
- Number of spare buses
- Specialized Equipment (i.e. GPS, video camera)
- What are spare vehicle ratios?

#### II. Additional Questions or Areas to be Addressed in a Contract

- Fuel - who pays for fuel and on what basis?
- What is the vehicle capacity?
- How many vehicles at each capacity?
- Mileage – how many per year?
- Who provides the bus facilities?
- Performance Bond
- Insurance levels
- Minimum hourly rates
- Bus monitors – how many? hourly rate?
- Special equipment (i.e. car seats, harnesses, other)
- Fleet age
- Contract terms in years
- Annual escalator – CPI, Other
- Who does the routing?
- Software - Is it mandatory? Is there a specific program?
- How many vehicles in fleet? Order of magnitude.
- Extra Curricular - Mandatory in contract? Summer transportation?
- Nursing services
  - Special needs students
  - Medically fragile students?
  - Are the nurses under contract?
- Specialized equipment
- Union or Non-union - Successor labor agreements by law
- In-district only, or In-district and Out-of-district

## Connecticut School Openings/Closings 2011-2012

School District	2011 First Day for Teachers	2011 First Day for Students	2012 Last Day for Teachers	2012 Last Day for Students	December 2011 Holiday Vacation	2012 Mid-Winter Vacation (includes Feb. 20 Washington's Birthday)	2012 Spring Vacation (April 6 is Good Friday, no school)	Total Student Days
Andover	Aug. 25	Aug. 29	June 13	June 13	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	183
Ansonia	Aug. 29	Aug. 31	June 7	June 7	Dec. 26-Jan. 2	Feb. 20	April 9-13	181
Ashford	Aug. 29	Aug. 31	June 15	June 15	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
Avon	Aug. 25	Aug. 30	June 13	June 13	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
Barkhamsted	Aug. 29	Aug. 30	June 13	June 13	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	182
Berlin	Aug. 29	Aug. 31	June 14	June 14	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	183
Bethany	Aug. 23	Aug. 30	June 15	June 14	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
Bethel	Aug. 24 NEW Aug. 29 ALL	Aug. 30	June 13	June 13	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	181
Bloomfield	Aug. 31	Sept. 6	June 15	June 15	Dec. 26-Jan. 2	Feb. 17+20	April 16-20	180
Bolton	Sept. 1	Sept. 6	June 15	June 15	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	181
Bozrah	Aug. 29	Aug. 31	June 8	June 8	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	180
Branford	Aug. 29	Sept. 1	June 11	June 11	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	181
Bridgeport	Aug. 25	Aug. 29	June 15	June 15	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	183
Bristol	Aug. 29	Sept. 1	June 25	June 25	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	181
Brookfield	Aug. 23 NEW Aug. 24 ALL	Aug. 29	June 12	June 12	Dec. 26-Jan. 2	Feb. 17+20	April 16-20	182
Brooklyn	Aug. 25	Aug. 29	June 8	June 8	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	182
Canaan	Aug. 24	Aug. 29	June 8	June 8	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	180
Canterbury	Aug. 25 NON-TENURED Aug. 29 ALL	Aug. 31	June 12	June 12	Dec. 26-Jan. 2	Feb. 20-22	April 16-20	181
Canton	Aug. 25	Aug. 29	June 8	June 8	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	183
Chaplin	Aug. 29	Aug. 31	June 15	June 14	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	183
Cheshire	Aug. 24	Aug. 29	June 13	June 12	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
Chester	Aug. 30	Sept. 1	June 21	June 21	Dec. 26-Jan. 2	Feb. 20-24	April 9-13	180
Clinton	Aug. 24	Aug. 30	June 22	June 22	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	183
Colchester	Aug. 24 NEW Aug. 29 ALL	Aug. 31	June 12	June 12	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	181
Colebrook	Aug. 29	Aug. 30	June 12	June 12	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	182
Columbia	Aug. 24 NEW Aug. 25 ALL	Aug. 30	June 12	June 12	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
Cornwall	Aug. 24	Aug. 29	June 8	June 8	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	180
Coventry	Aug. 25	Aug. 29	June 14	June 14	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	182
Cromwell	Aug. 29	Sept. 1	June 12	June 12	Dec. 26-Jan. 2	Feb. 20	April 16-20	181
Danbury	Aug. 25 NEW Aug. 29 ALL	Sept. 1	June 15	June 14	Dec. 26-Jan. 2	Feb. 17+20	April 16-20	180
Darien	Aug. 22 NEW Aug. 24 ALL	Aug. 29	June 12	June 11	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
Deep River	Aug. 30	Sept. 1	June 21	June 21	Dec. 26-Jan. 2	Feb. 20-24	April 9-13	180
Derby	Aug. 25	Aug. 30	June 8	June 8	Dec. 23-Jan. 2	Feb. 20	April 9-13	182
Eastford	Aug. 25	Aug. 29	June 8	June 8	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	182
East Granby	Aug. 29	Sept. 1	June 19	June 18	Dec. 23-Jan. 2	Feb. 20-24	April 16-20	182
East Haddam	Aug. 26 NEW Aug. 29 ALL	Aug. 31	June 11	June 11	Dec. 26-Jan. 2	Feb. 16+17+20	April 9-13	181
East Hampton	Aug. 25	Aug. 30	June 14	June 14	Dec. 26-Jan. 2	Feb. 13-17+20	April 16-20	180
East Hartford	Aug. 22 NEW Aug. 25 ALL	Aug. 30	June 11	June 11	Dec. 23-Jan. 2	Feb. 20+21	April 16-20	180

## Connecticut School Openings/Closings 2011-2012

School District	2011 First Day for Teachers	2011 First Day for Students	2012 Last Day for Teachers	2012 Last Day for Students	December 2011 Holiday Vacation	2012 Mid-Winter Vacation (includes Feb. 20 Washington's Birthday)	2012 Spring Vacation (April 6 is Good Friday, no school)	Total Student Days
East Haven	Aug. 29	Sept. 1	June 15	June 15	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
East Lyme	Aug. 24 NEW Aug. 25 ALL	Aug. 30	June 15	June 15	Dec. 23-Jan. 2	Feb. 20-24	April 9-13	182
Easton	Aug. 29	Aug. 31	June 15	June 14	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	181
East Windsor	Aug. 29	Aug. 31 GR PK-9 Sept. 1 ALL	June 15	June 15	Dec. 26-Jan. 2	Feb. 17+20+21	April 16-20	182
Ellington	Aug. 29	Aug. 31	June 12	June 12	Dec. 26-Jan. 2	Feb. 20	April 16-20	182
Enfield	Aug. 29	Sept. 6	June 14	June 14	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	181
Essex	Aug. 30	Sept. 1	June 21	June 21	Dec. 26-Jan. 2	Feb. 20-24	April 9-13	180
Fairfield	Aug. 29	Aug. 31 GR 6+9 Sept. 1 ALL	June 18	June 18	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	182
Farmington	Aug. 22 NEW Aug. 24 ALL	Aug. 29	June 13	June 12	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
Franklin	Aug. 29	Aug. 31	June 12	June 12	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	180
Glastonbury	Aug. 29	Aug. 30 GR 7-12 Aug. 31 ALL	June 13	June 12	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
Granby	Aug. 22	Aug. 30	June 7	June 7	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	180
Greenwich	Aug. 29	Aug. 31 GR 6+9 Sept. 1 ALL	June 19	June 15 GR 6 June 18 ALL	Dec. 26-Jan. 2	Feb. 13-17+20	April 9-13	181
Griswold	Aug. 29	Sept. 1	June 14	June 14	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	180
Groton	Aug. 22 NEW Aug. 29 ALL	Aug. 31	June 11	June 11	Dec. 26-Jan. 2	Feb. 20	April 9-13	181
Guilford	Aug. 29	Sept. 1	June 13	June 13	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	180
Hamden	Aug. 29	Sept. 1	June 19	June 18	Dec. 23-Jan. 2	Feb. 20-24	April 16-20	180
Hampton	Aug. 29	Aug. 31	June 14	June 14	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	183
Hartford	Aug. 24	Aug. 30	June 8	June 6	Dec. 26-Jan. 2	Feb. 20	Mar. 26-30	182
Hartland	Aug. 29	Aug. 30	June 12	June 11	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	182
Hebron	Aug. 24	Aug. 29	June 14	June 13	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
Kent	Aug. 24	Aug. 29	June 8	June 8	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	180
Killingly	Aug. 29	Aug. 31 GR PK-9 Sept. 1 ALL	June 13	June 13	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	184
Lebanon	Aug. 26 NEW Aug. 29 ALL	Aug. 31	June 12	June 12	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	180
Ledyard	Aug. 29	Aug. 31	June 15	June 15	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	183
Lisbon	Aug. 29	Aug. 31	June 11	June 11	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	181
Litchfield	Aug. 26	Aug. 31	June 12	June 12	Dec. 23-Jan. 2	Feb. 20+21	April 9-13	181
Madison	Aug. 24	Aug. 29	June 14	June 14	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	183
Manchester	Aug. 22 NEW Aug. 29 ALL	Aug. 31 GR K-9 Sept. 1 ALL	June 12	June 12	Dec. 26-Jan. 2	Feb. 17+20	April 2-6	183
Mansfield	Aug. 29	Aug. 31	June 20	June 19	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	183
Marlborough	Aug. 24	Aug. 29	June 14	June 14	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	183
Meriden	Aug. 25	Aug. 29	June 12	June 12	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	181
Middletown	Aug. 29	Aug. 31	June 8	June 8	Dec. 26-Jan. 2	Feb. 20	April 9-13	180
Milford	Aug. 29	Aug. 31	June 15	June 14	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	181
Monroe	Aug. 24	Aug. 29 STEM Aug. 30 ALL	June 8	June 7 STEM June 8 ALL	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	182
Montville	Aug. 24	Aug. 29	June 11	June 11	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	182
Naugatuck	Aug. 29	Aug. 31	June 12	June 12	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
New Britain	Aug. 22	Aug. 29	June 13	June 13	Dec. 23-Jan. 2	Feb. 20-24	April 16-20	180

## Connecticut School Openings/Closings 2011-2012

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New Canaan	Aug. 23	Aug. 30	June 14	June 14	Dec. 26-Jan. 2	Feb. 13-17+20	April 2-6	182
New Fairfield	Aug. 26 NEW Aug. 30 ALL	Sept. 1	June 15	June 14	Dec. 26-Jan. 2	Feb. 17+20	April 16-20	180
New Hartford	Aug. 29	Aug. 30	June 13	June 11	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	181
New Haven	Aug. 29	Aug. 31	June 20	June 19	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	182
Newington	Aug. 29	Aug. 30	June 13	June 13	Dec. 26-Jan. 2	Feb. 17+20+21	April 16-20	181
New London	Aug. 26	Aug. 31	June 8	June 8	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	180
New Milford	Aug. 23	Aug. 29	June 7	June 7	Dec. 23-Jan. 2	Feb. 17+20	April 16-20	180
Newtown	Aug. 25	Aug. 30	June 13	June 13	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	183
Norfolk	Aug. 29	Aug. 31	June 11	June 11	Dec. 26-Jan. 2	Feb. 17+20+21	April 16-20	180
North Branford	Aug. 29	Sept. 1	June 15	June 15	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	182
North Canaan	Aug. 24	Aug. 29	June 8	June 8	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	180
North Haven	Aug. 30	Sept. 1	June 18	June 18	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	181
North Stonington	Aug. 29	Aug. 31	June 13	June 12	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	182
Norwalk	Aug. 26 NEW Aug. 29 ALL	Aug. 31 ½ DAY K,GR 1-6+9,+ Norwalk HS GR 12 Sept. 1 ALL	June 12	June 12	Dec. 26-Jan. 2	Feb. 17+20+21	April 16-20	181
Norwich	Aug. 29	Aug. 31	June 14	June 14	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	182
Old Saybrook	Aug. 25	Aug. 31	June 12	June 12	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	180
Orange	Aug. 23 NEW Aug. 24 ALL	Aug. 30	June 13	June 13	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	181
Oxford	Aug. 29	Aug. 31	June 15	June 15	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	182
Plainfield	Aug. 25	Aug. 29	June 13	June 13	Dec. 23-Jan. 2	Feb. 20+21	April 16-20	180
Plainville	Aug. 26	Sept. 1	June 15	June 15	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
Plymouth	Aug. 22	Aug. 25	June 5	June 5	Dec. 26-Jan. 2	Feb. 16+17+20	April 16-20	180
Pomfret	Aug. 24	Aug. 29	June 13	June 12	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	183
Portland	Aug. 29	Aug. 31	June 14	June 12	Dec. 23-Jan. 2	Feb. 20+21	April 16-20	181
Preston	Aug. 30	Aug. 31	June 14	June 14	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	184
Putnam	Aug. 25	Aug. 29	June 12	June 12	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	185
Redding	Aug. 29	Aug. 31	June 14	June 13	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
Ridgefield	Aug. 26 NEW Aug. 29 ALL	Aug. 31	June 12	June 12	Dec. 26-Jan. 2	Feb. 20	April 16-20	181
Rocky Hill	Aug. 23 NEW Aug. 24 ALL	Aug. 29	June 12	June 12	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
Salem	Aug. 26	Aug. 30	June 18	June 18	Dec. 23-Jan. 2	Feb. 20-24	April 9-13	182
Salisbury	Aug. 24	Aug. 29	June 8	June 8	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	180
Scotland	Aug. 29	Aug. 31	June 14	June 13	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
Seymour	Aug. 30 NEW Sept. 1 ALL	Sept. 6	June 13	June 13	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	185
Sharon	Aug. 24	Aug. 29	June 8	June 8	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	180
Shelton	Aug. 31	Sept. 6	June 12	June 12	Dec. 26-Jan. 2	Feb. 17+20	April 9-13	181
Sherman	Aug. 26 NEW Aug. 29 ALL	Aug. 31	June 14	June 14	Dec. 26-Jan. 2	Feb. 17+20	April 16-20	183
Simsbury	Aug. 29	Aug. 31	June 14	June 13	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
Somers	Aug. 25	Aug. 29	June 15	June 14	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
Southington	Aug. 24	Aug. 29	June 13	June 13	Dec. 26-Jan. 2	Feb. 20-24	April 9-13	181
South Windsor	Aug. 26	Aug. 31	June 15	June 15	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	182
Sprague	Aug. 29	Sept. 1	June 12	June 12	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	182

## Connecticut School Openings/Closings 2011-2012

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Stafford	Aug. 25 NEW Aug. 29 ALL	Aug. 31	June 12	June 8	Dec. 26-Jan. 2	Feb. 20	April 16-20	180
Stamford	Aug. 25 NEW Aug. 29 ALL	Aug. 31 GR K,6,9 Sept. 1 ALL	June 22	June 22	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	181
Sterling	Aug. 25	Aug. 29	June 14	June 14	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	181
Stonington	Aug. 26	Aug. 31	June 30	June 12	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	182
Stratford	Aug. 25	Aug. 30	June 14	June 14	Dec. 26-Jan. 2	Feb. 20-24	April 9-13	182
Suffield	Aug. 25	Aug. 30	June 15	June 14	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	183
Thomaston	Aug. 26 NEW Aug. 29 ALL	Sept. 1	June 12	June 12	Dec. 26-Jan. 2	Feb. 17+20+21	April 16-20	180
Thompson	Aug. 24	Aug. 29	June 13	June 13	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	182
Tolland	Aug. 29	Aug. 31	June 14	June 14	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	183
Torrington	Aug. 23 NEW Aug. 25 ALL	Aug. 31	June 15	June 14	Dec. 23-Jan. 2	Feb. 20	April 9-13	185
Trumbull	Aug. 23 NEW Aug. 25 ALL	Aug. 30	June 13	June 13	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	181
Union	Aug. 25	Aug. 29	June 12	June 11	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
Vernon	Aug. 29	Aug. 31 GR PK-6+9; Sept. 1 ALL	June 12	June 12	Dec. 26-Jan. 2	Feb. 20	April 9-13	181 GR 7-8,10-12; 182 GR PK-6,+9
Voluntown	Aug. 30	Aug. 31	June 13	June 13	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	183
Wallingford	Aug. 25	Aug. 30	June 12	June 12	Dec. 26-Jan. 2	Feb. 17+20	April 16-20	181
Waterbury	Aug. 22 NEW Aug. 25 ALL	Aug. 29	June 6	June 6	Dec. 26-Jan. 2	Feb. 20	April 9-13	180
Waterford	Aug. 29	Aug. 30	June 11	June 11	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	182
Watertown	Aug. 22 NEW Aug. 23 ALL	Aug. 29	June 8	June 8	Dec. 23-Jan. 2	Feb. 17+20	April 16-20	181
Westbrook	Aug. 29	Aug. 31	June 14	June 13	Dec. 26-Jan. 2	Feb. 20-24	April 9-13	181
West Hartford	Aug. 30	Sept. 1	June 15	June 15	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	182
West Haven	Aug. 23 NEW Aug. 29 ALL	Aug. 31	June 18	June 18	Dec. 23-Jan. 2	Feb. 20-24	April 16-20	180
Weston	Aug. 22 NEW Aug. 25 ALL	Aug. 30	June 14	June 12	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
Westport	Aug. 25	Aug. 30	June 20	June 20	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	182
Wethersfield	Aug. 22 NEW Aug. 29 ALL	Aug. 31	June 18	June 18	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	182
Willington	Aug. 29	Aug. 31	June 19	June 18	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	182
Wilton	Aug. 22 NEW Aug. 23 GR K-8 Aug. 24 ALL	Aug. 29	June 13 K-8 June 14 9-12	June 13	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	181
Winchester	Aug. 29	Aug. 31	June 12	June 11	Dec. 26-Jan. 2	Feb. 17+20	April 9-13	181
Windham	Sept. 1	Sept. 6	June 14	June 14	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	180
Windsor	Aug. 25	Aug. 30	June 14	June 14	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	183
Windsor Locks	Aug. 16 NEW Aug. 23 ALL	Aug. 29	June 12	June 12	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	181
Wolcott	Aug. 29	Aug. 31	June 13	June 13	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	184
Woodbridge	Aug. 17 NEW Aug. 23 ALL	Aug. 30	June 15	June 15	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	182

## Connecticut School Openings/Closings 2011-2012

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Woodstock	Aug. 25	Aug. 29	June 14	June 12	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	182
Reg. Dist. 1	Aug. 24	Aug. 29	June 8	June 8	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	180
Reg. Dist. 4	Aug. 30	Sept. 1	June 21	June 18	Dec. 26-Jan. 2	Feb. 20-24	April 9-13	180
Reg. Dist. 5	Aug. 29	Aug. 30	June 15	June 15	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	182
Reg. Dist. 6	Aug. 25	Aug. 31	June 11	June 11	Dec. 26-Jan. 2	Feb. 17+20	April 16-20	181
Reg. Dist. 7	Aug. 29	Aug. 30	June 11	June 11	Dec. 26-Jan. 2	Feb. 20	April 16-20	181
Reg. Dist. 8	Aug. 24	Aug. 29	June 12	June 12	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
Reg. Dist. 9	Aug. 30	Aug. 31	June 14	June 12	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
Reg. Dist. 10	Aug. 22 NEW Aug. 24 ALL	Aug. 29	June 7	June 7	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	180
Reg. Dist. 11	Aug. 29	Aug. 31	June 19	June 18	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	182
Reg. Dist. 12	Aug. 29	Aug. 31	June 13	June 13	Dec. 23-Jan. 2	Feb. 20	April 9-13	184
Reg. Dist. 13	Aug. 29	Sept. 1	June 14	June 14	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	182
Reg. Dist. 14	Aug. 29 NEW Aug. 30 ALL	Sept. 1	June 14	June 13	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	181
Reg. Dist. 15	Aug. 25	Aug. 30	June 8	June 7	Dec. 26-Jan. 2	Feb. 17+20	April 16-20	180
Reg. Dist. 16	Aug. 29	Sept. 1	June 12	June 12	Dec. 26-Jan. 2	Feb. 17+20	April 16-20	181
Reg. Dist. 17	Aug. 30	Sept. 1	June 19	June 19	Dec. 23-Jan. 2	Feb. 20-24	April 16-20	182
Reg. Dist. 18	Aug. 29	Aug. 31	June 13	June 13	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	183
Reg. Dist. 19	Aug. 29	Aug. 31	June 15	June 14	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180

## Endowed and Incorporated Academies

School	2011 First Day for Teachers	2011 First Day for Students	2012 Last Day for Teachers	2012 Last Day for Students	December 2011 Holiday Vacation	2012 Mid-Winter Vacation (includes Feb. 20 Washington's Birthday)	2012 Spring Vacation (April 6 is Good Friday, no school)	Total Student Days
The Gilbert School	Aug. 26 NEW Aug. 29 ALL	Aug. 31	June 12	June 11	Dec. 26-Jan. 2	Feb. 17+20	April 9-13	181
Norwich Free Academy	Aug. 30	Aug. 31 GR 9 Sept. 1 ALL	June 12	June 12	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	181
Woodstock Academy	Aug. 24	Aug. 29 GR 9 Aug. 30 ALL	June 12	June 12	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	182

## Connecticut Technical Schools

CT Technical HS	2011 First Day for Teachers	2011 First Day for Students	2012 Last Day for Teachers	2012 Last Day for Students	December 2011 Holiday Vacation	2012 Mid-Winter Vacation (includes Feb. 20 Washington's Birthday)	2012 Spring Vacation (April 6 is Good Friday, no school)	Total Student Days
CT Technical Schools	Aug. 25	Aug. 29	June 21	June 19	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	182

## Connecticut School Openings/Closings 2011-2012

### Charter Schools

School	2011 First Day for Teachers	2011 First Day for Students	2012 Last Day for Teachers	2012 Last Day for Students	December 2011 Holiday Vacation	2012 Mid-Winter Vacation (includes Feb. 20 Washington's Birthday)	2012 Spring Vacation (April 6 is Good Friday, no school)	Total Student Days
Achievement First Bridgeport	Aug. 1	Aug. 15 GR K Aug. 16 GR 1 NEW Aug. 17 ALL EL Aug. 18 HS Aug. 24 ALL MS	June 22	June 22	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	193
Achievement First Hartford	Aug. 3 NEW Aug. 8 ALL	Aug. 18 GR K,3,4 Aug. 22 ALL EL, NEW MS Aug. 23 ALL MS	June 15	June 14	Dec. 26-Jan. 2	Feb. 20	March 26-30	190
Amistad Academy	Aug. 1	Aug. 18	June 22	June 21	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	191
Common Ground	Aug. 29	Aug. 31	June 21	June 20	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	182
Elm City College Preparatory	Aug. 1	Aug. 18	June 22	June 21	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	191
Explorations	Aug. 24	Aug. 29 NEW Aug. 31 ALL	June 15	June 8	Dec. 26-Jan. 2	Feb. 20	April 9-13	183
Highville	Aug. 29	Sept. 6	June 19	June 15	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
Integrated Day	Aug. 29	Aug. 31 K-8 Sept. 1 PK	June 14	June 12	Dec. 26-Jan. 2	Feb. 20-24	April 9-13	180
ISAAC	Aug. 29	Aug. 31 NEW Sept. 1 ALL	June 14	June 14	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	182
Jumoke Academy	Aug. 24	Aug. 30	June 5	June 5	Dec. 26-Jan. 2	Feb. 16+17+20	March 26-30	182
New Beginnings	Aug. 22 NEW Aug. 24 ALL	Aug. 26 K+NEW Aug. 29 ALL	June 15	June 15	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	183
New Beginnings Summer 2011 Academy	June 25	June 25	July 20	July 20	Dec. 26-Jan. 2			19
Odyssey Community	Aug. 29	Sept. 6	June 13	June 8	Dec. 26-Jan. 2	Feb. 17+20	Aril 2-6	182
Park City Prep	Aug. 22	Aug. 29	June 15	June 15	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	184
Side by Side Community	Aug. 29	Aug. 31	June 14	June 12	Dec. 26-Jan. 2	Feb. 17+20+21	April 16-20	181
Stamford Academy	Aug. 22	Sept. 1	June 29	June 22	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	188
The Bridge Academy	Aug. 29	Aug. 30 GR 7+9 Aug. 31 ALL	June 15	June 15	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
Traiblazers Academy	Aug. 23 NEW Aug. 25 ALL	Aug. 31 GR 6 Sept. 1 ALL	June 29	June 22	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180